RESILIENCE HUB

LONDON CLIMATE ACTION WEEK

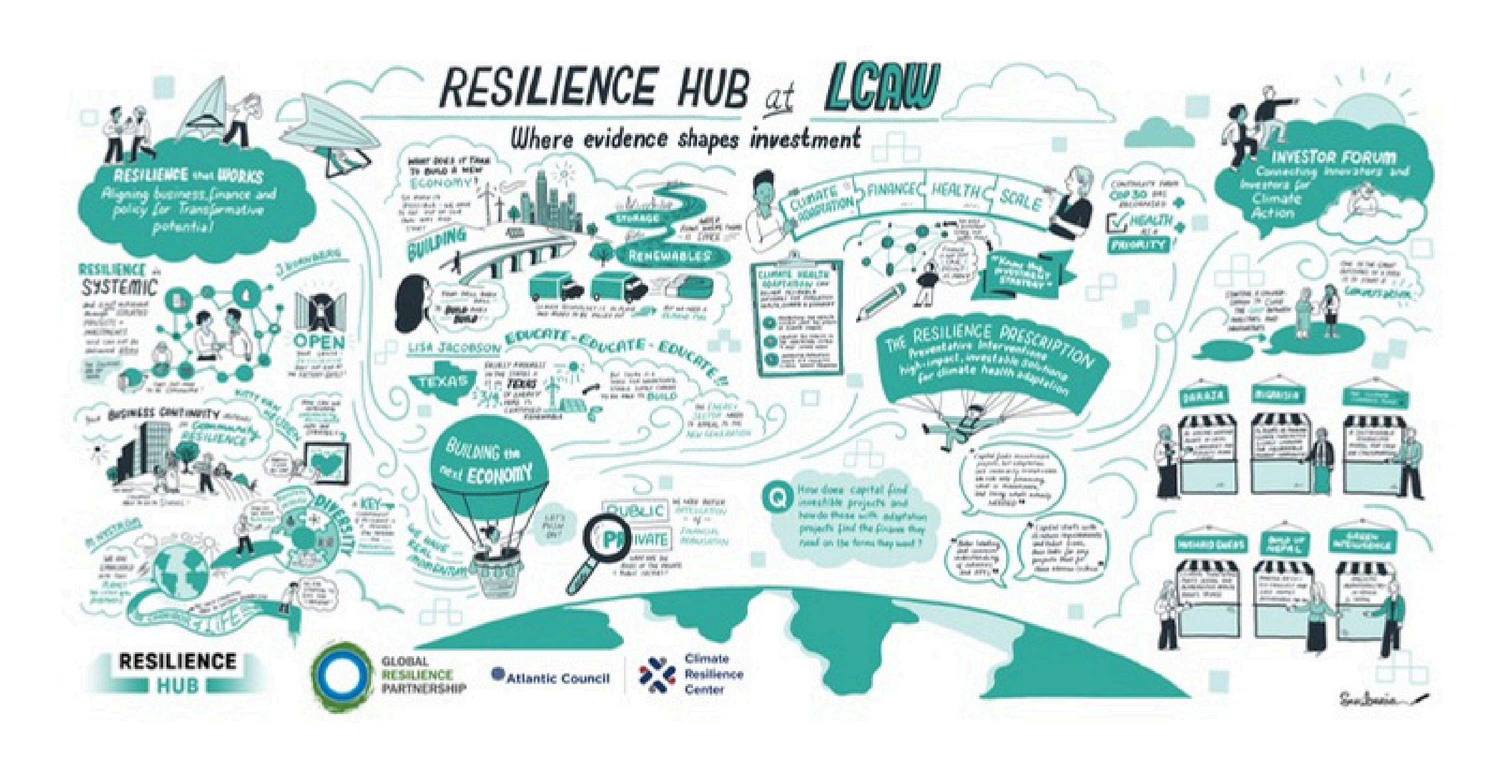
WHERE EVIDENCE SHAPES INVESTMENT

INSIGHTS FROM THE RESILIENCE HUB AT LONDON CLIMATE ACTION WEEK

2026

With thanks to for hosting this Resilience Hub event

Bentley Advancing Infrastructure



Insights from London

The Resilience Hub returned to London Climate Action Week 2026 at a time when climate risk is intersecting with increasing geopolitical instability, supply chain disruption, and pressure on the systems that underpin economies, communities, and long-term prosperity. As organisations navigate an increasingly complex risk landscape, resilience is becoming central to decisions on investment, continuity, and long-term security.

Bringing together business leaders, investors, entrepreneurs, policymakers, and practitioners, the programme explored how resilience is being applied across corporate strategy, capital allocation, infrastructure, health systems, and financial markets. Discussions focused on the practical challenges of implementation and the partnerships, policy signals, and financing pathways needed to accelerate resilience across economies, communities, and institutions.

A total of 46 resilience and adaptation experts shared insights across the day. This report captures five key insights that emerged from these discussions, highlighting the opportunities, barriers, and enabling conditions for accelerating resilience implementation.

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Insight #1: The barrier is no longer understanding climate risk – it is turning ambition into investable delivery.

Across the discussions, participants agreed that awareness of climate risk has moved far ahead of implementation. Organisations increasingly understand their exposure to climate impacts, yet resilience investment continues to be treated as a discretionary cost rather than a driver of long-term value. The challenge is no longer a lack of evidence or capital, but a shortage of investable opportunities capable of absorbing available finance.

Closing this implementation gap will require repositioning adaptation and resilience as opportunities to strengthen competitiveness, protect assets and unlock future growth. Rather than waiting for perfect information, organisations need to move from assessing risk to building resilient business models, supported by stronger implementation pipelines and clearer pathways from planning to investment.

> *"Resilience is no longer a question of awareness – every room I've been in, awareness is high. It's a question of follow through."*
>
> **– Priyanka Bawa, Principal Analyst, Verdantix**

Insight #2: Building resilience requires coordinated action beyond organisational boundaries.

Resilience cannot be built in isolation. Businesses, cities, and infrastructure all depend on interconnected systems and communities – from energy networks and supply chains to healthy communities and functioning ecosystems. Focusing only on organisational assets or individual projects overlooks the systemic risks that increasingly determine long-term performance.

Strengthening community capacity, supporting resilient value chains, improving data sharing, and investing in enabling infrastructure are essential to protecting economic continuity, creating value across entire systems, and safeguarding the natural and social systems on which resilient economies depend.

> *"Responsibility doesn't stop at the factory gate. …We are willing to embrace this complexity with responsibility, understanding that this is about the resilience of the community – certainly – but it's also about the resilience of our business."*
>
> **– Nathalie Alquier, Chief Sustainability Officer, Danone**

Insight #3: Clear policy signals unlock resilience investment at scale.

Across the day, policy uncertainty emerged as one of the greatest barriers to accelerating resilience investment. While businesses increasingly recognise the commercial case for adaptation, long-term investment decisions continue to be constrained by changing regulations, fragmented policy environments, and a lack of predictable market signals. Similar challenges were identified in efforts to build pipelines of investable adaptation and resilience projects, where policy instability undermined confidence and slowed implementation.

Unlocking greater flows of capital will require stable, coordinated, and long-term policy frameworks that reward long-term investment, reduce uncertainty, and create confidence across markets. Without this enabling environment, even compelling business cases and growing investor appetite will struggle to mobilise investment at the scale required.

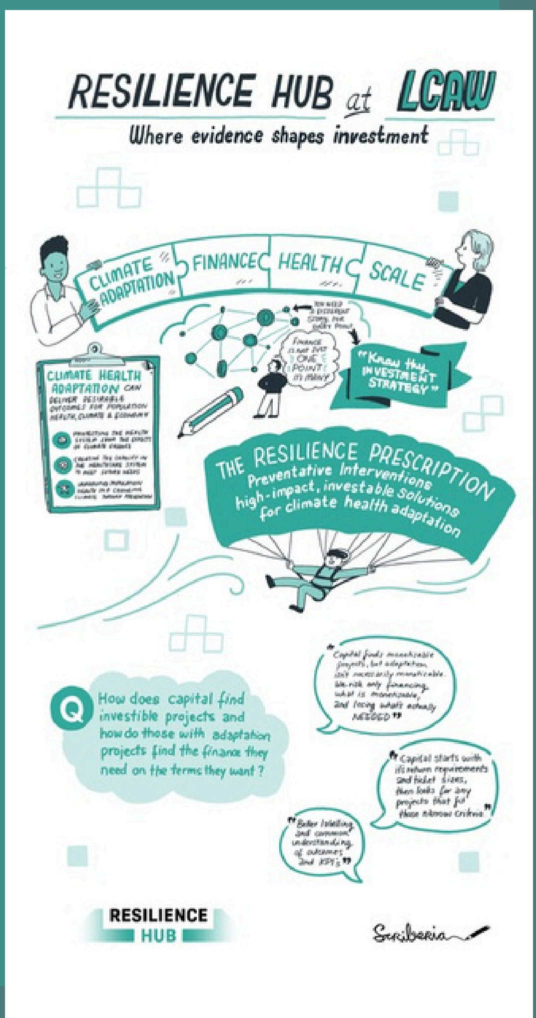
"People need certainty. That's the one thing that really screws up just transitions – a lack of certainty. A recent WBCSD survey reveals that 85% of businesses want more clarity and a strengthened policy signal. Anything that weakens that sends investment elsewhere."

– Nigel Topping,
Co-Founder, Ambition Loop &
Chair, UK Climate Change Committee

Insight #4: Capital is ready, but implementation and investment structures have not yet caught up.

Significant pools of public, private, and philanthropic capital are increasingly available, yet much of it fails to reach the projects and communities where it is most needed. The investment structures remain fragmented and definitions of risk and return remain misaligned.

Unlocking greater investment will require better-designed capital stacks that blend public finance, commercial investment, insurance, and philanthropy. Simplifying transaction structures, creating investable pipelines, and aligning incentives across the financing ecosystem will be critical to embedding resilience within mainstream investment and economic decision-making.



Insight #5: The next frontier is financing resilience, not simply funding adaptation.

Discussions reflected a broader shift from financing individual adaptation interventions towards investing in resilient systems, institutions, and economies. Investors are increasingly looking beyond funding individual adaptation projects towards supporting resilience as an enduring investment outcome. This requires new approaches to measuring value, such as sharing risk and recognising resilience as an asset that underpins economic stability rather than simply responding to climate impacts.

Achieving this transition will depend on stronger partnerships between governments, financial institutions, insurers, investors, and communities. Together, these actors can build the financial architecture needed to support resilient economies at scale, ensuring that capital reaches the places where it can strengthen resilience, create shared value, and generate lasting societal impact.

> *"Business continuity depends on systems that are rarely priced, and rarely prioritised. ...It depends on community resilience. Because resilience that doesn't reach communities and children isn't resilience. It is a deferred risk."*
>
> **– Kitty van der Heijden, Deputy Executive Director for Partnerships, UNICEF**

Conclusion

As the global community looks towards COP31, the focus must remain on implementation. This requires connecting resilience science with practical decision-making, strengthening collaboration across the real economy, and creating clearer pathways from policy and finance to delivery. Throughout this transition, resilience must remain grounded in the people and communities whose lives, livelihoods, and wellbeing these decisions are ultimately intended to strengthen.

The Resilience Hub will continue to support this agenda by bringing together resilience expertise, decision-makers, investors, practitioners, and frontline leaders to strengthen implementation. Through evidence-informed dialogue, strategic partnerships, and practical collaboration, the Hub aims to accelerate resilient economies, stronger communities, and long-term climate action on the road to COP31 in Türkiye and into Ethiopia at COP32.

As we look ahead to COP31 in Türkiye, we look forward to continuing to work with this growing community to turn evidence into implementation, investment into impact, and partnerships into lasting change. If you are interested in exploring opportunities for impactful engagement at COP31, please contact Anastasia Brainich, Policy Director, abrainich@globalresiliencepartnership.org, to start the conversation.

> *"As Turkey prepares to host COP 31, I would like to focus on one word: implementation. For me, climate action is not only about the global targets and negotiations. It is about everyday life. It is about our families, our schools, and our communities."*
>
> **– Samed Ağırbaş,**
> **Climate High-Level Champion**
> **for UNFCCC COP31 Türkiye**

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Thank you

for being part of the conversation. It was a pleasure to bring together such a diverse community to explore how we can accelerate climate resilience from ambition to action.

Thank you also to our dedicated sponsors for making LCAW possible:

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